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NRIC FY 2025 Collaboration Initiatives Annual Report

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REVISION LOG

Revision No.	Date	Affected Pages	Description
RPT-22-68184	07/18/2022	All	FY 2022 Annual Report
RPT-23-74110	08/15/2023	All	FY 2023 Annual Report
RPT-24-80063	08/15/2025	All	FY 2024 Annual Report
RPT-25-87137	08/21/2025	All	FY 2025 Annual Report

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FIGURES

TABLES

ACRONYMS

ACT	Advanced Construction Technology
ANS	American Nuclear Society
DEEP	Detailed Engineering and Experiment Planning
DOE	U.S. Department of Energy
DOME	Demonstration of Microreactor Experiments
FEEED	Front End Engineering and Experiment Design
FY	Fiscal Year
iFOA	Industry Funding Opportunity Announcements
INL	Idaho National Laboratory
JIP	Joint Industry Partnership
MNAG	Maritime Nuclear Application Group
NQA-1	Nuclear Quality Assurance
NRC	U.S. Nuclear Regulatory Commission
NRIC	National Reactor Innovation Center
NSP	Nonproliferation Stewardship Program
STAND	Siting Tool for Advanced Nuclear Development
U.S.	United States

NRIC FY 2025 Collaboration Initiatives Annual Report

1. INTRODUCTION

The National Reactor Innovation Center (NRIC) is a national program established by the U.S. Department of Energy (DOE) in 2019 and led by Idaho National Laboratory (INL). Its mission is to work with industry and national laboratories to bridge the gap between concept, demonstration, and commercialization of advanced nuclear technology. NRIC works to inspire stakeholders and the public, empower innovators, and deliver successful outcomes through efficient collaboration and coordination with partners. NRIC is partnered with industry to accelerate the demonstration and deployment of advanced nuclear technology using DOE's national laboratory infrastructure and expertise. NRIC's vision is to establish four new experimental facilitates and two large reactor test beds for integrated technology demonstrators and experimentation by 2028 and complete two advanced nuclear technology tests by 2030.

1.1 Objective

NRIC aims to accelerate the testing and demonstration of advanced nuclear energy technology in the United States (U.S.) NRIC collaborates with advanced nuclear technology developers, regulators, national laboratories, and end users in order to accelerate deployment of safe, secure, and environmentally beneficial technologies that will power the U.S. for many years to come.

NRIC's program has utilized a collaboration strategy and collaboration implementation plan to guide how the program manages industry engagements. These plans provide guidance on collaborating with advanced nuclear technology developers to ensure external engagement opportunities are analyzed for potential benefits to the program. This annual report provides an assessment of the progress made under the implementation plan, which calls for an evaluation of performance in achieving NRIC's collaboration strategy.

2. PROGRESS

NRIC made significant progress in collaborations over the course of Fiscal Year (FY) 2025 to include accomplished milestones, identifying and supporting new collaborations for embarking markets, and identifying gaps across the NRIC program to further support reactor developers. The Milestones associated with the Collaboration Initiatives work package accomplished in FY 2025 include:

- In June, NRIC hosted a developer's workshop, which was held virtually on June 23 with nearly 50 participants. The meeting addressed in-depth questions and hosted discussions about conducting demonstrations at INL. See CCN-258445, "Completion of DOE Level 2 Milestone" for additional information.
- In May, NRIC issued a report on Minimal Maintenance of NRIC Collaboration. The report sought to identify minimal maintenance needed for collaboration tools to meet the objective of supporting reactor developers. It also identified maintenance activities recommendations for the upcoming fiscal year. See RPT-25-85246, "NRIC Minimal Maintenance for Collaboration Tools" for additional information.

Separate from the milestones associated with the Collaboration Initiatives work package, NRIC hosted a variety of industry collaboration workshops that were aimed at addressing costs and markets. One of the priorities is to aid industry stakeholders to improve on making advanced reactors more cost effective and be delivered on schedule. NRIC led a workshop that addressed a critical issue that limits the supply chain for sourcing critical components for nuclear reactors. Additionally, NRIC led efforts to address new market opportunities for advanced reactors and was able to pull together industry stakeholders to identify their unique testing needs:

- National Nuclear Quality Assurance (NQA-1) Workshop: The workshop was held in Washington, DC in December 2024 with 85 participants representing 38 organizations. The workshop gathered industry, regulatory, and government stakeholders together to discuss the state of practice in nuclear quality assurance, identify pain points in its implementation, compare quality assurance practices in the nuclear and non-nuclear industries, and discuss the feasibility of a roadmap to reduce quality assurance-related costs in nuclear.
- INL Nuclear Power for Data Centers Workshop: In October 2024, NRIC cohosted a workshop in Idaho Falls with INL and Gateway for Accelerated Innovation in Nuclear (GAIN) for data center stakeholders. The workshop provided participants with an understanding of the issues facing Data Center companies (impacts from Artificial Intelligence (AI), cooling technology, etc.) and provided a forum to meet with the Advanced Reactor Developers to understand the various nuclear technologies.
- Oil & Gas Joint Industry Partnership (JIP) workshop: NRIC cohosted this workshop with the American Bureau of Shipping in October 2024 in Houston, Texas for stakeholders in the nuclear, maritime, and oil and gas industries to examine testing requirements for nuclear powered offshore oil & gas applications. The workshop brought together 60 participants and helped forge oil & gas majors' interest in establishing a JIP to minimize risk to advanced nuclear reactor research for the oil & gas industry.

Additionally, NRIC updated its Gap Assessment to provide input into identifying recommendations for NRIC's program. NRIC had made significant accomplishments in achieving the recommendations of the initial gap assessment, and this update was undertaken to aid in determining future activities for the NRIC program. NRIC is an agile and learning organization, and reactor developers' needs have evolved since the establishment of NRIC. Through this gap assessment effort, NRIC engaged with 37 reactor developers, 19 National Technical Directors, and 7 National Laboratories to determine needs and capabilities and subsequently priority gaps to better support industry with the reactor demonstrations. The assessment helps focus resources on the industry's most impactful issues. To address specific needs within each gap category, NRIC identified options if funding is available:

- Establish facilities within INL, the DOE complex, or commercial sites.
- Optimize the use of existing facilities and capabilities within the DOE complex to more efficiently support advanced reactor developers.
- Perform prototyping and testing related to improvements in the design of fuels, reactor components, construction technology, etc.
- Develop or improve methods and processes such as those related to advanced construction.
- Develop plans and guidance (such as templates for meeting DOE and National Environmental Policy Act requirements) for NRIC or stakeholder use for execution.
- Develop strategies to address considerations that are not currently well defined (such as meeting nuanced U.S. Nuclear Regulatory Commission (NRC) requirements for advanced reactors, disposal).
- Establish tools to effectively facilitate communication and collaboration between national laboratories. Develop tools that facilitate demonstration and deployment (such as digital engineering and the Virtual Test Bed).

2.1 NRIC Publications

NRIC continues to push for NRIC authored reports and publications. NRIC produced documentation that is publicly available can be found on the NRIC website (https://nric.inl.gov/). A list of publicly released NRIC products in FY 2025 is provided in Appendix A.

2.2 Connecting with the Industry

As part of the collaboration work package, NRIC hosted, participated in, presented at, or attended various other speaking engagements including regional public events; presentations to regulators; local, regional, and state environmental organizations; non-government organizations; and U.S. and international regulators, professors, students, and journalists. The list also includes conferences and workshops from FY 2024 that were not included in the previous annual report:

Table 1. NRIC FY 2025 Events/Conferences

Conference or Meeting	Dates	Location	Presenting, Attending, Organizing, or Booth	Who
NEI Nuclear Energy Assembly and ANS Utility Working Conference Combined	September 8-11, 2025	Atlanta, GA	Presenting	Sam Reiss
Institute of Nuclear Materials Management Annual Meeting	August 24-28, 2025	Washington, DC	Presenting	Sanjay Mukhi
Configuration Management Benchmarking Group Meeting	July 28-30, 2025	Kansas City, MO	Attending	AnnMarie Marshall
U.S. Center for Maritime Innovation	July 17, 2025	Virtual	Presenting	Sanjay Mukhi
IAEA 24th INPRO Dialogue Forum	May 19-23, 2025	Remotely	Attending	Sanjay Mukhi
University of Michigan Energy Symposium	May 19-22, 2025	Ann Arbor, MI	Attending	Thomas Folk
Metal Fuels Workshop	May 06-08, 2025	Remotely	Attending	Thomas Folk
NEPA Training	May 05-06, 2025	Remotely	Attending	Thomas Folk Jacob Rymer Marvin Fielding
Aalo - Open House / Panel Discussion	April 07, 2025	Austin, TX	Attending	Brad Tomer
NRC's Annual Regulatory Information Conference (NRC's RIC)	March 11-13, 2025	Bethesda, MD	Attending	Jacob Rymer
WM2025 Waste Management Symposium	March 19-11, 2025	Phoenix, AZ	Attending	Curtis Nielsen
Threats and Opportunities in Nuclear Fuel Cycle Workforce, Infrastructure, and S&T Environments (TOWISE) 2025	February 25-27, 2025	Kansas City, MO	Attending	Brad Tomer Sanjay Mukhi

Conference or Meeting	Dates	Location	Presenting, Attending, Organizing, or Booth	Who
New Nuclear for Maritime Houston Summit 2025	February 12, 2025	Houston, TX	Attending	Sanjay Mukhi
Nuclear Quality Assurance Challenges Workshop (NQA-1 Feasibility Project)	December 05-06 2024	Washington, DC	Organizing	NRIC
Demonstrate Deploy Decarbonize 2024 (Deploy 24)	December 04-05, 2024	Washington, DC	Attending	Sanjay Mukhi
ANS Winter Conference and Expo	November 17-21, 2024	Orlando, FL	Booth	Brad Tomer Sanjay Mukhi
INPO CEO Conference	October 29, 2024	Atlanta, GA	Attending	Brad Tomer
INL Nuclear Power for Data Centers Workshop	October 28-30, 2024	Idaho Falls, ID	Organizing	Sanjay Mukhi
International Conference Small Reactors and their Applications	October 21-25, 2024	Vienna, Austria	Presenting	Luke Voss
Energy Facility Contractors Group Fall 2024 Meeting (EFCOG QA/ISM/CAS)	October 22, 2024	Remotely	Presenting	Marvin Fielding Thomas Folk
STAND Presentation for University of Wyoming	October 21, 2024	Remotely	Presenting	Jacob Rymer
US Nuclear Industry Council (USNIC) New Nuclear Capital Summit	October 11, 2024	New York City, NY	Attending	Sanjay Mukhi
ANS Conference 2024: Pacific Basin Nuclear Conference	October 7-10, 2024	Idaho Falls, ID	Presenting Booth	Brad Tomer Jake Rymer Sam Reiss Troy Burnett Luke Voss Thomas Folk Peter Suyderhoud Nicholas Crowder
Meeting with Meta on STAND (Siting Tool for Advanced Nuclear Development).	October 3, 2024	Remotely	Attending	Sanjay Mukhi

Conference or Meeting	Dates	Location	Presenting, Attending, Organizing, or Booth	Who
American Bureau of Shipping/INL Joint Industry Project workshop	October 2, 2024	Houston, TX	Organizing	Brad Tomer Sanjay Mukhi Marvin Fielding
NRC Standards Forum	September 25, 2024	Remotely	Presenting	Luke Voss
Nuclear Power for Data Center Applications (by EPRI)	September 24-25, 2024	Washington, DC	Attending	Sanjay Mukhi
Aalo Austin HQ Grand Opening	September 23, 2024	Austin, TX	Attending	Brad Tomer
Advanced Reactor Stakeholder Meeting	September 18, 2024	Remotely	Attending	Jacob Rymer
Investment Summit on Nuclear Energy: The Path to Investible Projects	September 08-13, 2024	Idaho Falls, ID	Attending	Brad Tomer Sanjay Mukhi
ANSWER (Advanced Nuclear Security, Waste, and Energy Research and Development) Working Group Meeting	September 05, 2024	Remotely	Attending	Sanjay Mukhi
The Modeling, Experimentation, and Validation (MeV) Summer School Lecturer Information, Argonne National Laboratory	August 05, 2024	Chicago, IL	Presenting	Sanjay Mukhi
ANS Conference: Utility Work Conference and Vendor Technology Expo	August 04-07, 2024	Marco Island, FL	Attending	Jacob Rymer
Configuration Management Benchmarking Group Meeting	July 21-25, 2024	Chicago, IL	Attending	AnnMarie Marshall
Nuclear Integration with Process Manufacturing Workshop	July 10-11, 2024	Charlotte, NC	Attending	Sanjay Mukhi

2.3 NRIC Collaboration Tools

Based on current NRIC priorities the following are the current collaboration tools used to support reactor developers:

- Confluence – capturing progress and providing an environment where all parties can collaborate on a project together with a single source of truth for project data.
- NRIC website – communicating updates to interested stakeholders.
- Siting Tool for Advanced Nuclear Development (STAND) – supporting reactor developers and other stakeholders in identifying deployment opportunities.

2.3.1 Confluence

Confluence is a web-based corporate wiki developed by Atlassian. It is a team workspace where knowledge and collaboration meet, providing dynamic pages that give teams a place to create, capture, and collaborate on any project in a centralized location. Confluence is vital for knowledge management and is being widely adopted across several projects at INL. In FY 2025, NRIC has 800 confluence users with 200 added this year. Over 16,000 documents were added to Confluence in the last year. Confluence users represent over 30 companies, National Laboratories, and university stakeholders. The minimal maintenance required to sustain current operations of Confluence includes maintaining the Confluence contract and having configuration management support staff to keep the pages updated.

2.3.2 Siting Tool for Advanced Nuclear Development (STAND)

Throughout the year, NRIC worked with the University of Michigan to update STAND, an integrated tool designed to help advanced reactor companies locate and compare potential reactor sites. STAND identifies and compares possible siting locations inside the continental U.S. for advanced nuclear facilities factoring in socioeconomics, proximity, and safety. STAND received a system architecture update and expansion of the database to include:

- Added hydrogen demand layer
- Added brownfield layer
- Adjusted transparency on hazard layers to support easier visual interpretation
- Added attribution data on click for hazard layers
- Completed 500-year floodplain data analysis and updated 100-year floodplain data layer.
- Completed user feedback plan
- Research into natural gas reserve data as requested by users.

STAND has 901 users, with 127 active users in the last 90 days. NRIC shifted the engagement strategy for STAND and, as of a year ago, the tool has been positioned to end-user companies (e.g., utilities, project financiers, industrials, data centers) interested in deploying advanced nuclear. Dozens of demos were conducted over the past year, increasing the usability of the tool. To ensure minimal efforts with this tool, funding is required for the University of Michigan support team to manage security updates and provide demonstrations for new users. STAND identifies valuable data layers in each engagement. Continuous tool optimization helps University of Michigan staff secure funding to add new essential layers for meeting market needs.

2.4 Connecting with Innovators

Collaboration among private industry, advanced reactor vendors, Advanced Reactor Demonstration Program (ARDP) awardees and non-awardees, national laboratories, and universities is vital for NRIC to demonstrate advanced reactor concepts. The following events demonstrate NRIC's key accomplishments in connecting with innovators during FY 2025.

- Partnerships: Throughout the year, NRIC team members worked closely with industry partners. These collaborations included work with:
  - Aalo Atomics
  - Antares Industries
  - Blue Energy
  - BWXT Technologies
  - Copenhagen Atomics
  - Deployable Energy
  - General Atomics
  - MobileNuclear
  - Nano Nuclear
  - Oklo Inc.
  - Radiant Industries
  - Star Cube
  - TerraPower/Natrium
  - Terra Innovatum
  - Westinghouse Electric Company
  - Valar Atomics
  - X-Energy LLC
  - ZettaJoule
- Front-End Engineering and Experiment Design (FEEED): Continued collaboration and engagement with developers of experimental nuclear reactors in preparation for demonstration of their novel reactor concepts in the Demonstration of Microreactor Experiments (DOME) test bed. The first three developers have agreements with NRIC and are partners in the FEEED process for DOME.
- Detailed Engineering and Experiment Planning (DEEP): Continued collaboration and engagement with multiple developers in DEEP – a critical phase for planning the design, fabrication, construction and testing of fueled experiments. The collaborations have led to developers achieving significant milestones toward authorization to test in the DOME. Collaborations included preparation and submittal of essential safety documents, including the Preliminary Safety Design Report, revised Safety Design Strategy, Long Lead Procurement Request, and Probabilistic Assessment Plan.
- NRC Rotations: NRIC established a working partnership with NRC and has embedded one member of NRC personnel within the NRIC organization for a year. This NRC representative advises reactor developers and is an integral part of the Advanced Construction Technology Initiatives (ACTI) team.

3. MEDIA IMPACT

3.1 Social Media

The following information and images are highlights from each of the three social media channels [Facebook, LinkedIn and X (formerly Twitter)]. NRIC deactivated its Instagram account to focus on platforms more suitable for meeting strategic communication goals. The number of followers on each of our platforms has increased. The firm Falcon is the source of information for this social media section, as conveyed to NRIC through the INL communications team.

This section includes figures on social media impacts, favored topics, and daily mentions.

- Figure 1 summarizes total mentions of NRIC, audience reach unique authors, and impressions from July 1, 2024, to June 30, 2025, across Facebook, LinkedIn, and X.
- Figure 2 highlights popular topics related to NRIC, with main topics at the center and subtopics expanding outward.
- Figure 3 shows daily NRIC mentions over the same period, with peaks in December, January, March, and May due to announcements about DOME's FEED and DEEP processes, industry site announcements, and DOME scheduling applications.

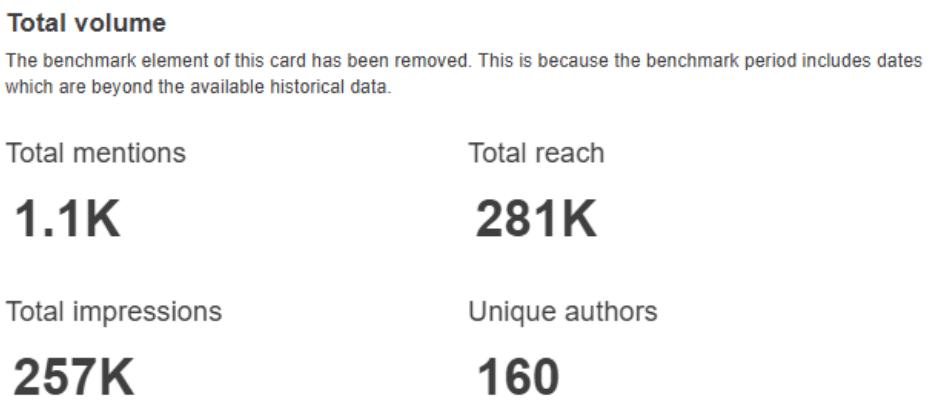

Figure 1. NRIC's social media impact from July 2024 to June 2025.

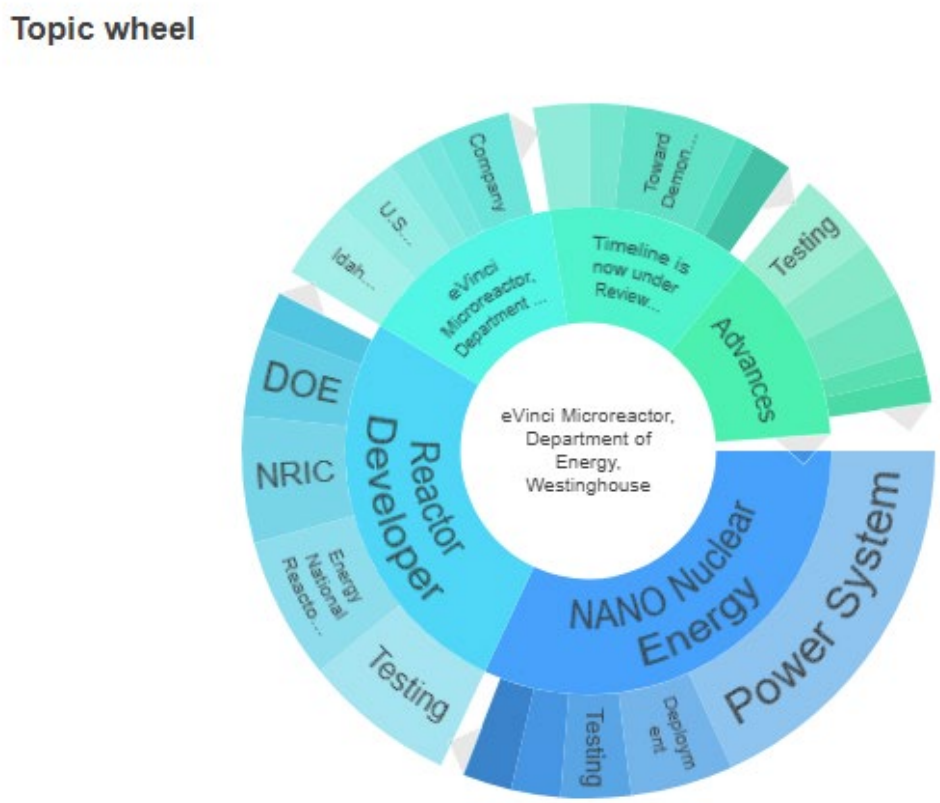

Figure 2. Key NRIC topics visualized with popular subtopics radiating outward.

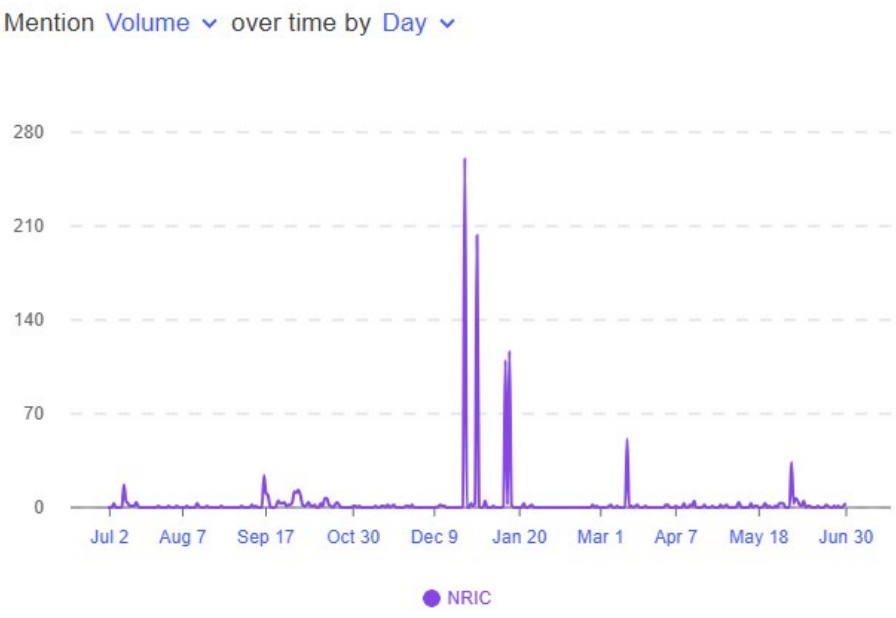

Figure 3. Daily occurrences of NRIC mentions from July 1, 2024, through June 30, 2025.

3.1.1 Facebook

NRIC has 1,195 followers on Facebook, representing an increase of 11.1%. The posts with most interaction included posts related to NRIC initiatives. The Facebook post that performed the best for FY 2025 was on May 14, 2025, announcing the final environmental assessment for DOME. It reached 3,023 people and garnered 3,100 impressions.

Figure 4. Top-performing Facebook post on May 14, 2025.

3.1.2 LinkedIn

NRIC has 3,849 followers and increased its follower count by 41.1% over the past year. The top LinkedIn post for FY 2025, posted on May 14, 2025, announced the final environmental assessment for DOME. It reached 13,342 people and had 18,225 impressions.

Figure 5. Top-performing LinkedIn post for FY 2025.

3.1.3 X

NRIC has 1,307 followers on X, which increased by 16.6% from the previous year's reporting. The highest-performing X post (Figure 6) for FY 2025 was published on September 12, 2024, providing an update on the DOME construction. It received 5,418 impressions and 20 engagements.

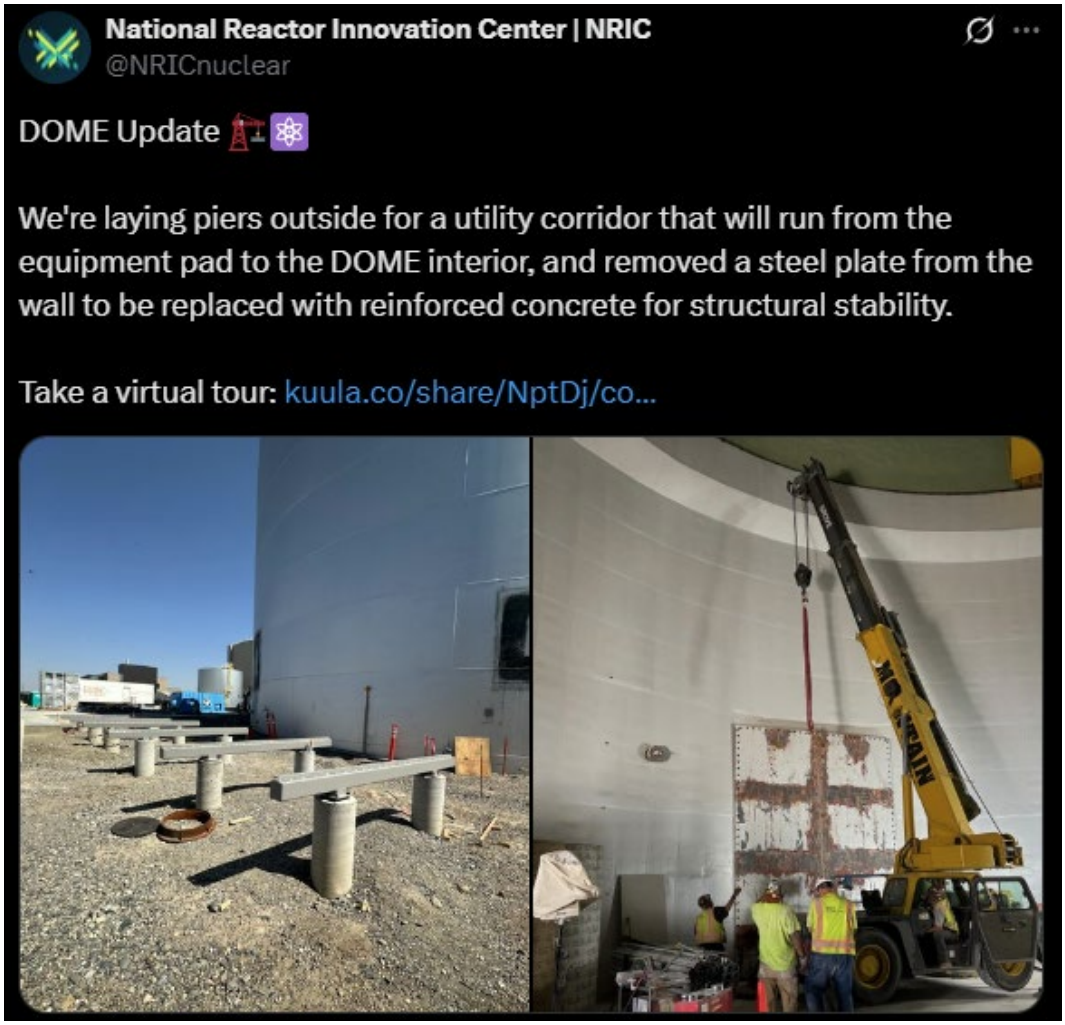

Figure 6. Top-performing X post for FY 2025.

3.2 NRIC Website

NRIC engaged various audiences, including industry partners, media, and the public, through its diverse website content. The organization utilized its social media platforms and program announcements (such as the completion of the DOME environmental assessment and scheduling) to increase website traffic. Total website visitors rose by 74% to 12,297 over the 12-month period, nearly doubling compared to the previous year. Most users accessed the website directly, while others did so via web search or social media. Most visitors were from the United States, with additional users from the United Kingdom, Canada, South Korea, and Japan.

In FY 2025, NRIC continued to expand and regularly update the website content to better align with NRIC messaging and DOE priorities, as well as to enhance the user interface. Key improvements included:

- Several pages underwent redesign according to DOE guidance.
- The Resource Page received a new interface to facilitate better document searches.
- Summaries of Program Review and other NRIC-sponsored workshop content are now available.
- New comprehensive facility and maritime pages were developed and published.

3.3 Most Popular Articles

The first bulleted item includes news stories that mentioned NRIC from July 1, 2024, through June 30, 2025. This is “earned media coverage,” by mentioning NRIC and its role due to awareness. The online/blog stories reflect posts on NRIC’s website or social media. Finally, the estimated advertising value reflects how much it would have cost to run an advertisement in that outlet. The value is determined by considering the audience reach, the rank of the outlet, and the word count of the given article.

- 582 articles were published.
- Overall, the 582 articles showed an increase of 231% over the previous 12 months.

3.3.1 Top Media Reaches from July 1, 2024, through June 30, 2025

1. U.S. firm makes history with nuclear microreactor, opening door for real-world testing: 'The first reactor developer to reach this milestone' - 425,854,118 (Yahoo!)
2. Westinghouse’s new nuclear microreactor could power tomorrow’s AI data centers - 425,854,118 (Yahoo!)
3. Micro nuclear reactors are being built that can deliver 5MW of power for up to 100 months, producing a staggering 1.2 petawatt-hours of energy - 405,231,311 (Yahoo! Tech)
4. Westinghouse eVinci® test reactor first to receive approval for preliminary safety design report - 56,528,173 (Associated Press)
5. US reactor builders need bigger fuel deals to avoid supply crunch - 50,615,652 (Reuters)

3.4 Information and Metrics

The following charts (Figure 7 through Figure 9) convey the latest information regarding media metrics.

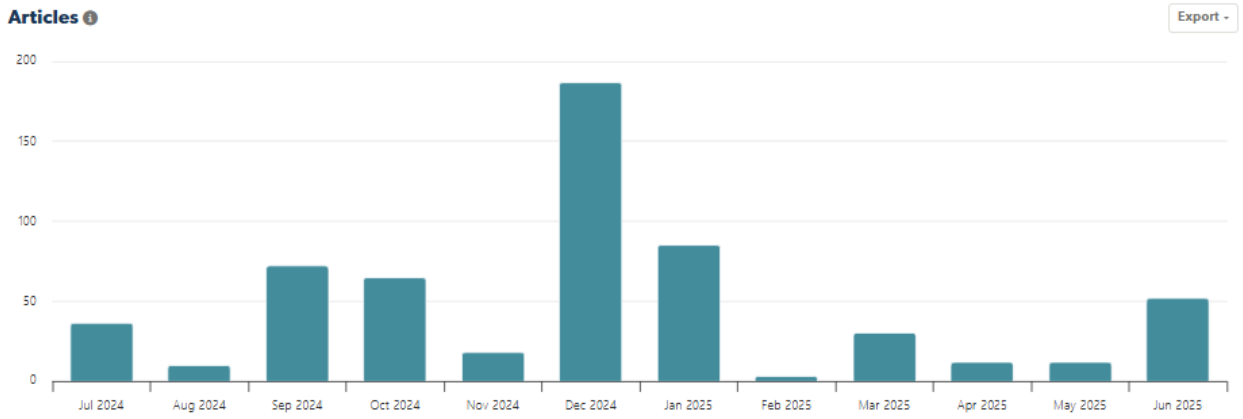

Figure 7. Number of articles published each month from July 1, 2024, through June 30, 2025.

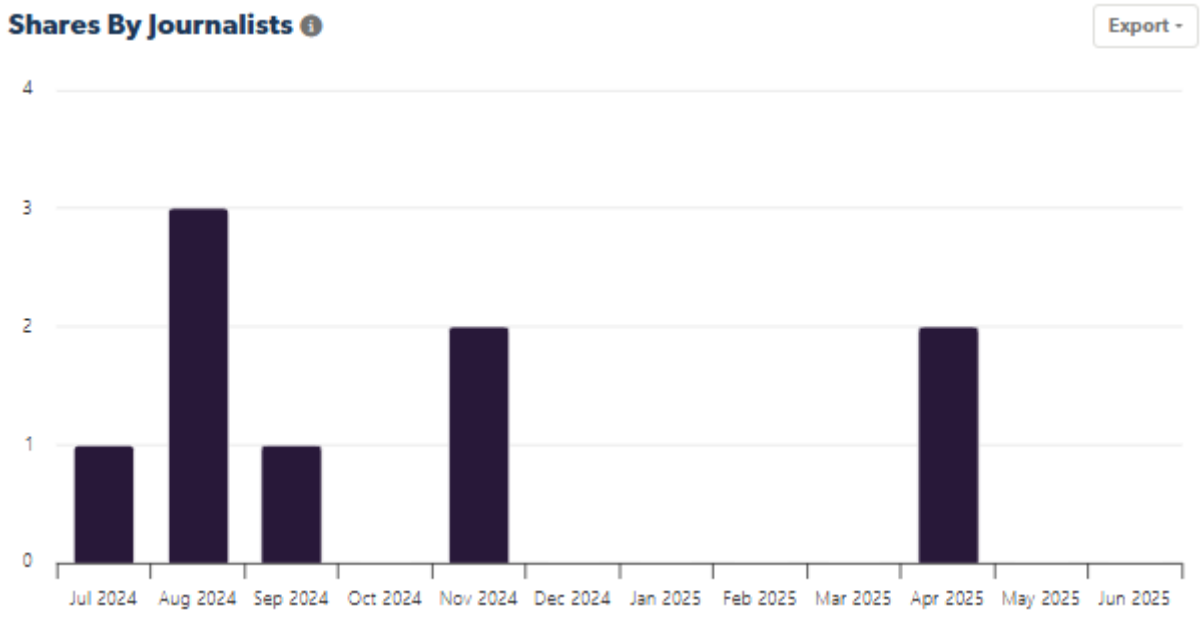

Figure 8. Number of journalists who shared articles on X from July 1, 2024, through June 30, 2025.

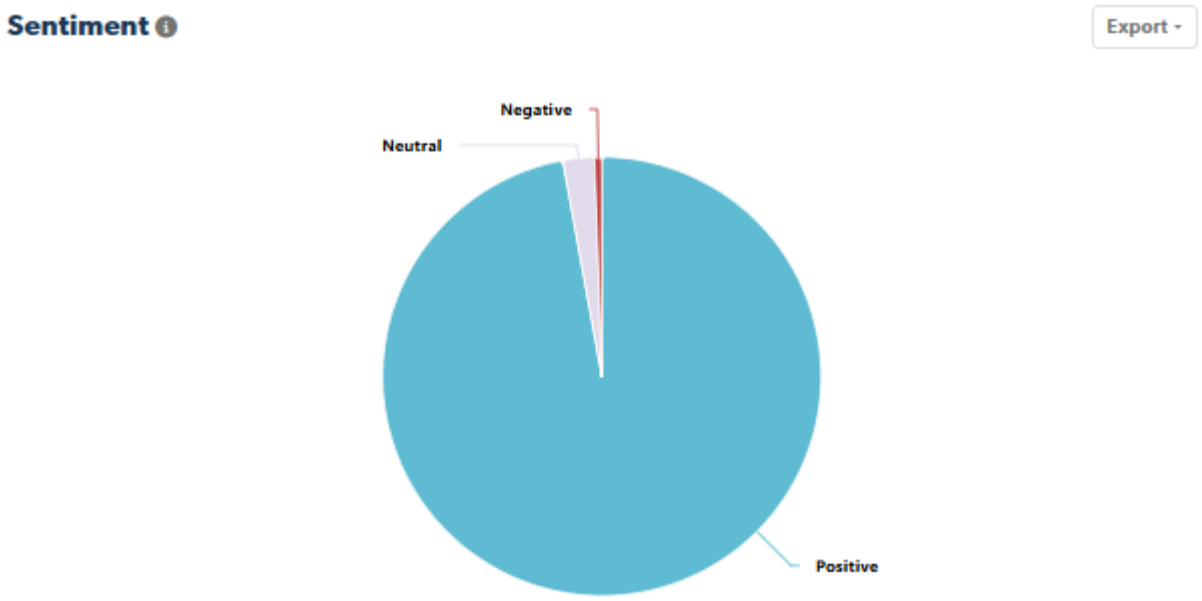

Figure 9. The positive sentiment across the articles over the period of July 1, 2024, through June 30, 2025.

4. NEXT STEPS

The following next steps will aid in ensuring the successful implementation of future collaboration initiatives. The proposed next steps are potential efforts if funding is available. The following steps will aim to determine the appropriate actions regarding collaboration tools, address any existing gaps, and develop future collaborative efforts.

- Develop strategies to address the key findings from the Gap Assessment. These key findings serve as priority needs identified from across the industry and developing a strategy to address those needs will further NRIC's efforts with collaborating with reactor developers.
- NRIC is currently in the process of upgrading the NRIC website and will leverage INL's internal website management group to aid site updates. NRIC may evaluate future needs of leveraging its current contractor support website updates based on the effectiveness of the new INL process.
- NRIC will continue to conduct recurrent meetings with developers' communications teams. These recurrent meetings ensure clear messaging and a coordinated effort to highlight progress made with NRIC's support to demonstrate reactors.
- Establish a recurrent meeting with NRIC Technical Program Managers (TPMs) to identify new collaborations and progress with industry partners. A confluence page can be established to manage these updates.
- Given DOE's recent announcement to support reactor developers to demonstrate reactors not on DOE sites, NRIC could develop a strategy for supporting these industry partners. This strategy will outline NRIC's responsibilities to aid developers through the DOE authorization process.
- NRIC will collaborate with the Nonproliferation Stewardship Program (NSP) and will work to integrate NSP priorities into NRIC's testing development.

5. REFERENCES

- INL/RPT-22-68010, National Reactor Innovation Center Collaboration Strategy, National Reactor Innovation Center, July 2022.
- INL/RPT 23 74516, NRIC Collaboration Implementation Strategy, National Reactor Innovation Number, September 2023.
- INL/RPT-24-82493, National Reactor Innovation Center (NRIC) Gap Assessment, National Reactor Innovation Center, November 2024.

Appendix A

FY 2025 NRIC Publicly Released Documents

Document No	Title
RPT-24-82274	Road Map for the Development of Commercial Maritime Applications of Advanced Nuclear Technology
RPT-14165	Final Design Report for the NRIC LOTUS Test Bed
RPT-24-80803	DOME RSS Preliminary Design Review Report
RPT-25-85246	NRIC Minimal Maintenance for Collaboration Tools
ANL-METL-59.0	Commissioning and Testing of Wet Vapor – Nitrogen Sodium Passivation System
N/A	Verification of Griffin-Pronghorn-Coupled Multiphysics Code System Against CNRS Molten Salt Reactor Benchmark
RPT-24-82274	Road Map for the Development of Commercial Maritime Applications of Advanced Nuclear Technology
RPT-24-80803	DOME RSS Preliminary Design Review Report
RPT-24-80131	New Virtual Test Bed Capabilities Virtual DOME Model and New Updates to Repository
RPT-24-80085	National Reactor Innovation Center Annual Report