

NQA Feasibility

Westinghouse Use of Commercial Grade Dedication-by-Design

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Why Execute a CGD-by-Design Approach

- The number of NQA-1 vendors has been historically decreasing every year
- Recognized industry challenges on cost to deliver completed projects
- Prevents over-prescription of NQA-1 by suppliers to their materials/parts/processes.
- Reduces supplier risk by providing more detailed instructions beyond the safety functions
 Especially on FOAK design or manufacturing
- Significantly increases number of available suppliers which drives competition and therefore cost reduction (may eliminate sole source risk)
- Centralization of nuclear quality to the design authority makes the best athlete responsible
 - Better alignment between safety function and critical characteristics

Too good to be true?

- In exchange for these benefits risk is transferred to design authority who holds the NQA-1 program and CGD process oversight
 - The key mitigation is moving the critical characteristic and acceptance process definition and procurement strategy to **earlier** in the project phase which has secondary benefits also
 - While this increases planned work in the design phases, it significantly reduces fabrication follow engineering and results in procurement savings for a net benefit



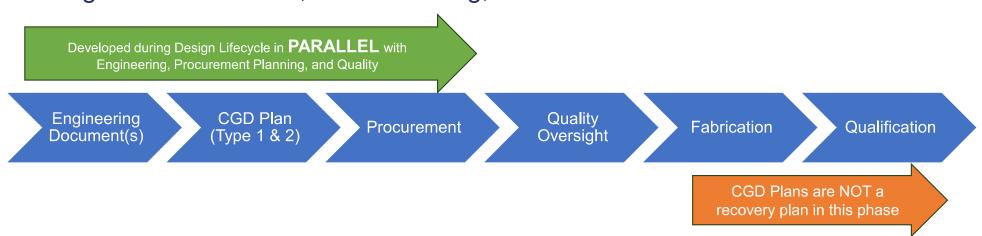
CGD Process





Design, Quality, & Procurement Working Together

Defining critical characteristics during the design process is a cost and schedule savings as it is inherently incremental during design phase but not incremental during fabrication follow, manufacturing, and construction

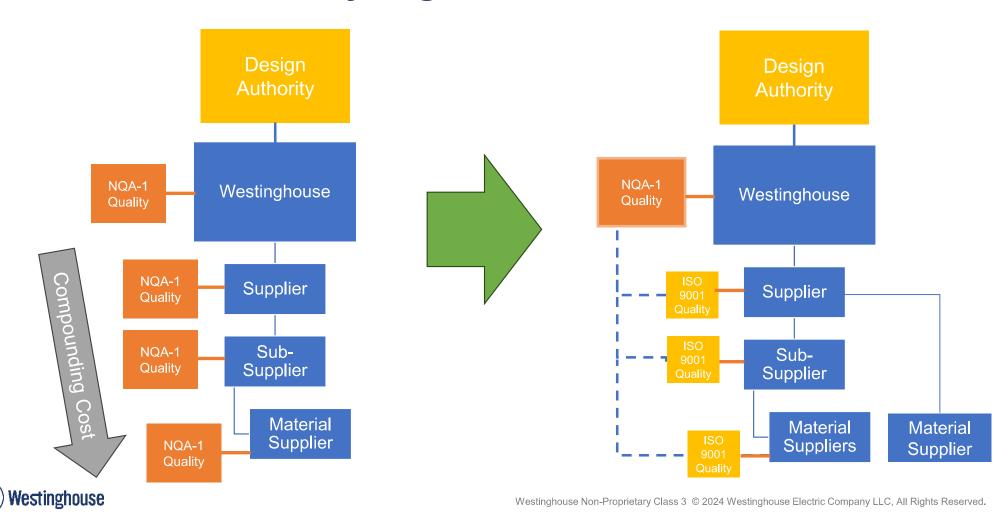


Providing the critical characteristics and acceptance process upfront with the supplier reduces their risk (and therefore their cost in risk/contingency).

 It pre-approves which sub-parts and raw materials the vendor can purchase as non-safety in line with engineering's interpretation of the critical characteristics of the safety function



Framework of Quality Org for Commercial Construction



Impact to Project Engineering

Build-to-Print

Documentation (Current)	Documentation (Proposed)
Design Spec	Design Spec - addition of critical characteristics
Manufacturing Spec	Manufacturing Spec
Drawings	Drawings
Calculations	Calculations
	Technical Evaluation
	Acceptance Process Spec
	Procurement Strategy

Build to Print is more easily executed given the tightly coupled work between design, manufacturing, procurement, and quality

Spec-Design-Build

Documentation (Current)	Documentation (Proposed)
Design Spec	Design Spec
Manufacturing Spec	Manufacturing Spec
	Technical Evaluation*
	Acceptance Process*

*In this arrangement, the vendor would be responsible for performing the technical evaluation and acceptance process work in conjunction with Westinghouse Quality

Less likely to be able to subcontract as fixed-price during design phase as the scope is not fixed

